

DOUGLAS C. COLLINS

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563-599-0762

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PRESIDENT □ GENERAL MANAGER □ EXECUTIVE DIRECTOR

An experienced and proven leader with over 30 years in the power utility industry. Extensive involvement in company mergers, adaptation to changing regulation, and legislative affairs. Served as witness in numerous state and federal regulatory cases and has provided strategic direction and leadership in operational, financial, and business subject matters. Areas of experience include:

- Customer Service and Interaction
- Executive Leadership
- Stakeholder Negotiations
- State & Federal Regulatory Affairs
- Utility Investment
- Testifying
- Regulator and Legislator Education
- Mergers & Acquisitions
- RTO Affairs

PROFESSIONAL EXPERIENCE

PRESIDENT

COLLINS BUSINESS ADVISORS - Cedar Rapids, Iowa

2018 to Present

- Provide a variety of Consulting Services related to Electric Transmission Development, Planning, Reliability, Siting, Regulatory Approvals, RTO Membership, etc
 - Provide a variety of Consulting Services related to Leadership and Management Improvement
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PRESIDENT, MISO REGION

GRIDLIANCE - Cedar Rapids, Iowa

2016-2017

- Responsible for Business Development within MISO
- Work with Municipals and Electric Cooperatives to find solutions to reliability problems and further integrate them into the regional electric system
- Work with Municipals and Electric Cooperatives to identify opportunities to work jointly in the development of the Regional Transmission System to increase reliability, improve market efficiency and allow development of renewable generation resources
- Present to Board of Directors on status of Business Development Activities and gain approval for transactions and projects.
- Participate in MISO Activities on behalf of GridLiance

**PRESIDENT (ITC MIDWEST)/VICE PRESIDENT (ITC HOLDINGS)
(EXECUTIVE DIRECTOR 2007-2012)**

ITC MIDWEST/ITC HOLDINGS - Cedar Rapids, Iowa

2007-2014

- Responsible for oversight, direction, and overall success of ITC Midwest
- Participate in development and oversee implementation of strategic plans
- Provide guidance for issues facing holding company and subsidiaries
- Facilitate the improvement, rebuilding and expansion of the transmission system through proactive maintenance and focused investment, resulting in increased reliability and performance
- Responsible for overseeing ITC Midwest's response to the transmission needs and policy objectives of its retail jurisdictions and ITC Midwest's follow through on commitments
- Responsible for system efficiency through investment focused on lowering energy costs through removal of transmission constraints
- Responsible for leading employees in multiple locations
- Represent ITC Midwest before state regulatory bodies
- Represent ITC Midwest before stakeholders and customers
- Monitor and understand new and changing regulations
- Develop responses and ensure state and federal regulatory compliance
- Oversee the application of ITC's business model at ITC Midwest resulting in greater financial strength to invest in transmission projects
- Provide direction to employees and contractors
- Review capital and maintenance budgets
- Oversee community involvement

Major Accomplishments

- Successful Integration of ITC Midwest into ITC
 - Efficiently Deployed Average Annual Capital Improvement Budget of \$200M
 - Improved Transmission Reliability
 - Created Recognition of ITC Midwest and its importance in providing reliable electric service, economic development, efficient electric markets and development of renewable energy sources
 - Established Relationships Between ITC Midwest and Stakeholders including Regulators, Customers, and Policy Makers
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DIRECTOR/GENERAL MANAGER OF SYSTEM PLANNING

ALLIANT ENERGY - Dubuque, Iowa

1998-2007

- Overall responsibility for transmission and distribution plans
- Responsible for leading employees in multiple locations
- Provide direction to System Planning employees
- Represent Alliant Energy on industry groups
- Supervise preparation of capital projects budget for transmission and distribution
- Responsible for reliability dispatch

Major Accomplishments

- Successful Integration of Interstate Power Company, IES and Wisconsin Power and Light into Alliant Energy including identifying and implementing best practices
- Successfully negotiated sale of transmission assets to ITC forming ITC Midwest
- Identified and presented to NERC a reliability issue in Eastern Iowa caused by increased market flows leading to identification of need for Hazleton-Salem 345kV line addition.

DIRECTOR OF SYSTEM PLANNING

INTERSTATE POWER COMPANY - Dubuque, Iowa

1993-1998

- Responsible for transmission system expansion plans
- Provide direction to System Planning employees
- Represent Interstate Power Company on industry groups
- Prepare capital projects budget for transmission

PLANNING ENGINEER

INTERSTATE POWER COMPANY - Dubuque, Iowa

1983-1993

- Perform transmission planning studies
- Participate in resource planning studies
- Participate on industry groups
- Member of various transmission study groups

OTHER EXPERIENCE

MIDCONTINENT IDEPENDENT SYSTEM OPERATOR (MISO)

- Part of team leading to development of MISO
- Chairman - Transmission Owners Committee
- Vice Chairman - Advisory Committee
- Member - Board of Directors Nominating Committee

MIDCONTINENT AREA POWER POOL (MAPP)

- Initial Chairman - Regional Transmission Group
 - Oversaw development of RTG structure and direction
- Member - Engineering Committee
- Participant - Various transmission study task force/working groups

OTHERS

- Participant - Established and ad-hoc transmission study groups in Iowa and Minnesota
 - Vice Chair - Mid-American Interconnected Network Planning Committee
 - Member - Iowa State University Electric Power Research Center
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EDUCATION

IOWA STATE UNIVERSITY

B.S., Electrical Engineering

1983
